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16 August 1963

MEMORANDUM FOR THE RECORD

SUBJECT: DDI/DDS&T Problem Areas

1. Dr. Wheelon and Mr. Jack Blake met with [REDACTED]

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[REDACTED] on 14 August 1963 to discuss DDI/DDS&T problem areas.

2. The following problem areas were considered:

- a. OSI participation in the National Intelligence Estimates program
- b. Graphics
- c. Publications
- d. Coordination of OSI Reports
- e. Reporting (response to DCI requests for support)
- f. Collection guidance
- g. OCR/OO data supply
- h. Budget
- i. Security
- j. Personnel
- k. Joint papers
- l. OSI substantive support
- m. Preemption by OCI/ORR
- n. USIB Committees
- o. NPIC relationships
- p. Dissemination of finished intelligence

3. The following conclusions were reached:

- a. ESTIMATES - It was concluded that OSI participation in the NIE program is already in good shape as a result of steps taken within the Office over the last two months. No serious problems are expected with the DDI in this area.

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b. GRAPHICS - It was concluded that it would be desirable for OSI or DDS&T to have two graphics men to work with the graphics man already in OSA. However, it was agreed that we would move slowly on this and in the meantime utilize the graphics shops in OCI and ORR as required.

c. PUBLICATIONS - It was concluded that we will subcontract our OSI printing as we are now doing but push ahead to work out an agreement with Printing Services to see if South Building can be used in the publication of our KH material. In regard to our NPIC printing support, Dr. Wheelon urged that negotiations continue and, if necessary, he will discuss the problem with Mr. Lundahl. However, he asked that the Staff size up our entire printing problem with suggested solutions prior to such a meeting.

d. COORDINATION OF OSI REPORTS - It was agreed that we would continue coordinating OSI reports (SIR's, SIM's, contributions to OCI bulletins and the summary) at the working or AD level if necessary. If it is impossible to coordinate at this level, Dr. Wheelon will pick up the action at his level.

e. REPORTING - On demand response actions that require both DDI and DDS&T coordination, we will again attempt to coordinate at the working level and if not successful at the DDI and DDS&T Action Officer level [redacted] or if this is impossible, again at Dr. Wheelon's level.

f. COLLECTION GUIDANCE - There was considerable discussion on problems in this area. [redacted] does not feel that CGS can handle his collection requirements. [redacted] on the other hand, believes that they should handle all our collection problems. It was the general conclusion of the group that the Office might have to reconsider negotiating the return of at least two members of the CGS to the Office. Problems with liaison with NPIC, the reconnaissance group of the CGS and with NSA were raised. Dr. Wheelon considered that we should move slowly on this and take a good look at these problems before we take any official action.

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g. OCR/OO DATA SUPPLY - OCR will continue to serve OSI as before and therefore no problem is foreseen. [ ]

[ ] pointed out that OO wants to work directly with OSI people in this area, and that this has always been the preferred method of operation with OO. It was concluded that we would continue to encourage analyst-to-OO-officer relationships, meanwhile cooperating with CGS in this area as much as possible.

h. BUDGET - It was concluded that budget problems did not fall within the purview of this group and that Mr. Blake would be working out any budget problems we have with DDI in the near future.

i. SECURITY - The only problem that arose was security as it relates to such committees as the SIGINT Committee of USIB. Within this committee, in particular, a recent decision was made on the classification of certain COMINT areas without any support from substantive specialists working with the material. The group did not see any solutions to this problem other than OSI members giving increased attention to the activities of the SIGINT Committee. In this regard, there was some discussion about filling the void left by the transfer of [ ] to the CGS.

j. PERSONNEL - No problems were discussed.

k. JOINT PAPERS - This problem area has already been covered in other areas above. Dr. Wheelon asked that [ ] continue his activities on the DDI Strategic Weapons Coordination Group and the DDI CIA Memorandum Panel.

l. OSI SUBSTANTIVE SUPPORT - It was concluded that there was no greater problem with the DDI in this area than had existed in the past. OSI will continue to support any element of the DDI in good faith and as required.

m. PREEMPTION BY OCI/ORR - Dr. Wheelon felt that OSI has primary responsibility and this is clearly recognized by others. We should all pay close attention to OCI and ORR efforts in S&T fields, especially in establishing their own analytical activities. No immediate problems were raised.

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n. USIB COMMITTEES - It was concluded that there were no serious problems with the DDI in this area and that the committees would undoubtedly function as before. CCPC will bear watching. DIA is the immediate challenge.

o. NPIC RELATIONSHIPS - It was generally agreed that this was a problem area but not one related to the shift of OSI to the DDS&T. [ ] saw the need for an OSI contact point with NPIC and this will be given consideration in the immediate future. Particular concern centers on priorities for read out and publication of OSI finished intelligence.

p. DISSEMINATION OF FINISHED INTELLIGENCE - It was concluded that there were no problems with the DDI in this area. As in the past, OSI will determine the distribution of its publications and, if there are problems in the future, they should be called to the attention of Dr. Wheelon as they arise.

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